# Organization of American States

Fund for Indirect Cost Recovery (FICR)

## SCHEDULE A

Sources of ICR: Financing by Area

	2018	2017	2017	2016	2015
(in USD)	February 28	February 28	December 31	December 31	December 31
	Preliminary and unadi	ted			
Sources of ICR					
ICR collection from Specific Funds:					
Chapter 1 - Secretary General	-	-	13,377	-	-
Chapter 2 - Assistant Secretary General	-	-	155	411	979
Chapter 3 - Principal and Specialized Organs	174,645	100,388	790,588	1,104,988	621,752
Chapter 4 - Strategic Counsel for Org Dev & Man for Results	1,340	6,420	97,709	45,511	25,545
Chapter 5 - Secretariat for Access to Rights and Equity	6,707	15,022	67,267	69,983	69,357
Chapter 6 - Secretariat for Strengthening Democracy	196,085	50,977	2,614,005	2,123,889	1,508,104
Chapter 7 - Executive Secretariat for Integral Development	30,180	72,910	545,213	843,188	576,648
Chapter 8 - Secretariat for Multidimensional Security	81,669	74,584	2,231,753	1,158,458	916,214
Chapter 9 - Secretariat for Hemispheric Affairs	45,602	23,983	423,299	403,121	248,086
Chapter 10 - Secretariat for Legal Affairs	3,900	-	176,647	80,645	434,487
Chapter 11 - Secretariat for Administration and Finance	-	-	-	-	639
Chapter 12 - Basic Infrastructure and Common Costs	-	-	-	19,200	-
Chapter 13 - Oversight and Supervisory Bodies	-	-	-	-	-
Other	-	-	-	5,674	-
Subtotal	540,129	344,284	6,960,014	5,855,068	4,401,811
Add: Interest Income	-	-	523,985	426,155	101,199
Add: net transfers and prior year related transactions	-	17,666	-	75,360	31,338
Total sources of financing	540,129	361,950	7,483,999	6,356,583	4,534,348

# Organization of American States

Fund for Indirect Cost Recovery (FICR)

**SCHEDULE B** 

Uses of ICR: Uses by Area

	2018	2017	2017	2016	2015
(in USD)	February 28	February 28	December 31	December 31	December 31
	Preliminary and unadite	d			
Uses of ICR					
Execution:					
Chapter 1 - Secretary General	-	-	-	-	-
Chapter 2 - Assistant Secretary General	45,975	84,761	56,531	157,818	188,618
Chapter 3 - Principal and Specialized Organs	17,500	10,500	35,000	47,750	141,779
Chapter 4 - Strategic Counsel for Org Dev & Man for Results	1,036,699	819,245	987,195	991,368	1,094,838
Chapter 5 - Secretariat for Access to Rights and Equity	-	-	-	-	-
Chapter 6 - Secretariat for Strengthening Democracy	547,814	527,536	568,391	530,369	658,851
Chapter 7 - Executive Secretariat for Integral Development	298,524	256,294	235,789	196,233	357,757
Chapter 8 - Secretariat for Multidimensional Security	464,766	437,880	398,889	547,171	545,819
Chapter 9 - Secretariat for Hemispheric Affairs	127,015	98,716	142,258	75,358	38,203
Chapter 10 - Secretariat for Legal Affairs	,	, -	-	-	16,623
Chapter 11 - Secretariat for Administration and Finance	1,432,479	1,415,368	1,605,518	1,319,949	1,370,022
Chapter 12 - Basic Infrastructure and Common Costs	100	5,147	91,103	184,027	91,571
Chapter 13 - Oversight and Supervisory Bodies	888	8,888	108,677	82,900	100,675
Other	-	-	-	-	-
Total execution	3,971,761 (A	3,664,335	4,229,351	4,132,941	4,604,755
Add: transfer to the Regular Fund	_	-	-	-	-
Add: net transfers and prior year related transactions	5,397	-	90,538	-	-
Total uses of ICR	3,977,158	3,664,335	4,319,889	4,132,941	4,604,755

A) Includes non payroll obligations in the amount of USD 2,861 thousand as detailed on schedule E.

Statement of Changes in Fund Balance

Fund for Indirect Cost Recovery (FICR)

(in USD)	2018 February 28	<b>2017</b> February 28	2017 December 31	<b>2016</b> December 31	<b>2015</b> December 31
	reliminary and unadi		December 31		December 31
Add: sources of financing					
ICR collection from Specific Funds	540,129	344,284	6,960,014	5,855,068	4,401,811
Interest income earned from Specific Funds	-	-	523,985	426,155	101,199
Transfer from Specific Fund Termination Reserve Fund (604)	-	-	-	-	-
Net prior year related transactions and other income	-	17,666	-	75,360	31,338
Total sources of financing	540,129	361,950	7,483,999	6,356,583	4,534,348
Less: uses of ICR					
Execution: Personnel	3,305,374	3,356,027	2,637,866	3,120,427	3,528,719
	1 1				633,450
Non-personnel	586,306	210,034	1,217,653	542,367	,
Non-personnel (taxes)	80,082	98,273	373,832	470,148	442,586
Total execution	3,971,761	(A) 3,664,335	4,229,351	4,132,941	4,604,755
Transfer to the Regular Fund		-	-	-	-
Net prior year related transactions	5,397	-	90,538	-	
Total uses of ICR	3,977,158	3,664,335	4,319,889	4,132,941	4,604,755
ICR Operations Subfund (ICROS), sources of financing minus uses	(3,437,030)	(3,302,385)	3,164,110	2,223,642	(70,407)
Add: ICR Reserve Subfund (ICRRS)	5,710,671	2,546,561	2,546,561	322,919	393,326
Fund balances at end of period	2,273,641	(755,824)	5,710,671	2,546,561	322,919

A) Includes non payroll obligations in the amount of USD 2,861 thousand as detailed on schedule E.

Sources and Uses of ICR: Summary by Area

Fund for Indirect Cost Recovery (FICR)

(in millions of USD)	2018 February 28 Preliminary and unadited		<b>201</b> Februa		Decemb		Decemb		201 Decemb	
Sources and Uses of ICR by Area	Sources	Uses	Sources	Uses	Sources	Uses	Sources	Uses	Sources	Uses
Chapter 1 - Secretary General	_	_	_	_	0.013	_	_	_	_	_
Chapter 2 - Assistant Secretary General	_	0.046	_	0.085	0.000	0.057	0.000	0.158	0.001	0.189
Chapter 3 - Principal and Specialized Organs	0.175	0.018	0.100	0.011	0.791	0.035	1.105	0.048	0.622	0.142
Chapter 4 - Strategic Counsel for Org Dev & Man for Results	0.001	1.037	0.006	0.819	0.098	0.987	0.046	0.991	0.026	1.095
Chapter 5 - Secretariat for Access to Rights and Equity	0.007	_	0.015	-	0.067	-	0.070	-	0.069	-
Chapter 6 - Secretariat for Strengthening Democracy	0.196	0.548	0.051	0.528	2.614	0.568	2.124	0.530	1.508	0.659
Chapter 7 - Executive Secretariat for Integral Development	0.030	0.299	0.073	0.256	0.545	0.236	0.843	0.196	0.577	0.358
Chapter 8 - Secretariat for Multidimensional Security	0.082	0.465	0.075	0.438	2.232	0.399	1.158	0.547	0.916	0.546
Chapter 9 - Secretariat for Hemispheric Affairs	0.046	0.127	0.024	0.099	0.423	0.142	0.403	0.075	0.248	0.038
Chapter 10 - Secretariat for Legal Affairs	0.004	-	-	_	0.177	-	0.081	-	0.434	0.017
Chapter 11 - Secretariat for Administration and Finance	_	1.432	_	1.415	_	1.606	_	1.320	0.001	1.370
Chapter 12 - Basic Infrastructure and Common Costs	_	0.000	_	0.005	_	0.091	0.019	0.184	_	0.092
Chapter 13 - Oversight and Supervisory Bodies	-	0.001	-	0.009	-	0.109	-	0.083	-	0.101
Other	_	_	_	_	_	_	0.006	_	_	_
Subtotal	0.540	3.972 ( <i>A</i>	0.344	3.664	6.960	4.229	5.855	4.133	4.402	4.605
Add: Interest Income	-	-	-	-	0.524	_	0.426	_	0.101	_
Add: net prior year related transactions	-	0.005	0.018	-	-	0.091	0.075	-	0.031	-
Total	0.540	3.977	0.362	3.664	7.484	4.320	6.357	4.133	4.534	4.605

A) Includes non payroll obligations in the amount of USD 2,861 thousand as detailed on schedule E.

### 2018 Fund for Indirect Cost Recovery (FICR)

Budget Execution Status Report and Transfers between Chapters by Chapter, Sub-Program and Object of Expenditure

From January 1, 2018 to February 28, 2018 - Preliminary and unaudited

Chapter / Area / Object of Expenditure	Original Appropriation AG/RES. 2 (LI-E/16) (a)	Transfers (b)	Modified Appropriation <i>(c)</i>	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers $(g = b/a)$	% Variance of Original Appropriation $(h = d + e/a - 1)$
Chapter 2 - Office of the Assistant secretary General								
Coordinating Office for the Offices and Units of the Ger	neral Secretariat in the Memi	ber States (24C)						
(1)-Personnel	89.9	(67.4)	22.5	-	22.5	-	-75.0%	-75.0%
(2-9)-Non-Personnel		28.2	28.2	4.7	18.8	4.7	0.0%	N/A
Sub-Total	89.9	(39.2)	50.7	4.7	41.3	4.7	-43.6%	-48.9%
Budgetary Adjustments (24X)								
(1)-Personnel	-	39.2	39.2	-	-	39.2	0.0%	N/A
(2-9)-Non-Personnel	-	-	-		-	-	0.0%	N/A
Sub-Total	-	39.2	39.2	-	-	39.2	0.0%	N/A
Chapter 2 - Assistant Secretary General Total	89.9	(0.0)	89.9	4.7	41.3	43.9	0.0%	-48.9%
Chapter 3 - Principal and Specialized Organs								
Inter-American Juridical Committee (CJI) (34E)							į	
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	35.0	-	35.0	7.0	10.5	17.5	0.0%	-50.0%
Sub-Total	35.0	-	35.0	7.0	10.5	17.5	0.0%	-50.0%
Chapter 3 - Principal and Specialized Organs Total	35.0	-	35.0	7.0	10.5	17.5	0.0%	-50.0%
Chapter 4 - Strategic Counsel for Org Dev & Man for Result	ts (SCODMR)							
Office of the Strategic Counsel for Organizational Deve	lopment and Results-Based N	/lanagement (44A)					İ	
(1)-Personnel	240.4	(78.8)	161.6	14.8	146.8	-	-32.8%	-32.8%
(2-9)-Non-Personnel	114.1	236.6	350.7	64.6	226.0	60.1	207.4%	154.7%
Sub-Total	354.5	157.8	512.3	79.4	372.8	60.1	44.5%	27.6%
Department of Planning and Evaluation (44B)								
(1)-Personnel	622.5	(96.2)	526.3	82.0	444.4	-	-15.5%	-15.5%
(2-9)-Non-Personnel	57.1	-	57.1	24.5	11.0	21.6	0.0%	-37.8%
Sub-Total	679.6	(96.2)	583.4	106.5	455.4	21.6	-14.2%	-17.3%
Department of External and Institutional Relations (44F							0.00/	N1/A
(1)-Personnel	- 47 [	-	- 47.F	- 11.2	- 11.2	- 24.0	0.0%	N/A
(2-9)-Non-Personnel  Sub-Total	47.5 47.5		47.5 47.5	11.3 11.3	11.3 11.3	24.8	0.0%	-52.3% -52.3%
Budgetary Adjustments (44X)							!	
(1)-Personnel		175.0	175.0			175.0	0.0%	N/A
(2-9)-Non-Personnel	-	(231.6)	(231.6)	-	-	(231.6)	0.0%	
Sub-Total	-	(56.6)	(56.6)	-	-	(56.6)	0.0%	N/A N/A
Chapter 4 - Strategic Counsel for Organizatonal	1.001.6	E O	1.006.6	197.2	020 E	49.9	0.5%	4.20/
Development and Management for Results Total	1,081.6	5.0	1,086.6	197.2	839.5	49.9	0.5%	-4.2%

### 2018 Fund for Indirect Cost Recovery (FICR)

Budget Execution Status Report and Transfers between Chapters by Chapter, Sub-Program and Object of Expenditure From January 1, 2018 to February 28, 2018 - Preliminary and unaudited

Chapter / Area / Object of Expenditure	Original Appropriation AG/RES. 2 (LI-E/16) (a)	Transfers (b)	Modified Appropriation <i>(c)</i>	Expenditures (d)	Obligations <i>(e)</i>	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers $(g = b/a)$	% Variance of Original Appropriation (h = d +e/a - 1)
Chapter 6 - Secretariat for Strengthening Democracy (SSE	<u>))</u>							
Secretariat for Strengthening Democracy (64A)							į	
(1)-Personnel	551.4	(66.4)	485.0	76.5	408.5	-	-12.0%	-12.0%
(2-9)-Non-Personnel	90.9	-	90.9	35.3	27.5	28.1	0.0%	-30.9%
Sub-Total	642.3	(66.4)	575.9	111.8	436.0	28.1	-10.3%	-14.7%
Budgetary Adjustments (64X) (1)-Personnel	-	66.4	66.4	-	-	66.4	0.0%	N/A
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
Sub-Total	-	66.4	66.4	-	-	66.4	0.0%	N/A
Chapter 6 - Secretariat for Strengthening Democracy Total	642.3	0.0	642.3	111.8	436.0	94.5	0.0%	-14.7%
Chapter 7 - Executive Secretariat for Integral Developmen	nt (SEDI)						 	
Executive Secretariat for Integral Development (74A) (1)-Personnel	343.3	(108.4)	234.9	19.7	215.2	_	-31.6%	-31.6%
(2-9)-Non-Personnel	29.0	-	29.0	6.6	-	22.4	0.0%	-77.1%
Sub-Total	372.3	(108.4)	263.9	26.4	215.2	22.4	-29.1%	-35.1%
Department of Sustainable Development (74D)							İ	
(1)-Personnel	-	_	-	_	_	-	0.0%	N/A
(2-9)-Non-Personnel	-	57.1	57.1	19.8	37.2	0.1	0.0%	N/A
Sub-Total	-	57.1	57.1	19.8	37.2	0.1	0.0%	N/A
Budgetary Adjustments (74X)								
(1)-Personnel	-	108.4	108.4	-	-	108.4	0.0%	N/A
(2-9)-Non-Personnel	-	(57.1)	(57.1)		-	(57.1)	0.0%	N/A
Sub-Total	-	51.3	51.3	-	-	51.3	0.0%	N/A
Chapter 7 - The Executive Secretariat for Integral Development (SEDI) Total	372.3	-	372.3	46.2	252.4	73.8	0.0%	-19.8%
<u>Chapter 8 - Secretariat for Multidimensional Security (SM</u>	<u>s)</u>							
Secretariat for Multidimensional Security (84A)								
(1)-Personnel	383.0	(4.2)	378.8	65.1	313.7	-	-1.1%	-1.1%
(2-9)-Non-Personnel	-	-			-	-	0.0%	N/A
Sub-Total	383.0	(4.2)	378.8	65.1	313.7	-	-1.1%	-1.1%
Executive Secretariat of the Inter-American Drug Abus	e Control Commission (CICAD	) (84F)					!	
(1)-Personnel	102.8	(16.9)	85.9	14.2	71.7	-	-16.4%	-16.4%
(2-9)-Non-Personnel	-	-	-	_	-	-	0.0%	N/A
Sub-Total	102.8	(16.9)	85.9	14.2	71.7	-	-16.4%	-16.4%

Budget Execution Status Report and Transfers between Chapters by Chapter, Sub-Program and Object of Expenditure From January 1, 2018 to February 28, 2018 - Preliminary and unaudited

Chapter / Area / Object of Expenditure	Original Appropriation AG/RES. 2 (LI-E/16) (a)	Transfers (b)	Modified Appropriation <i>(c)</i>	Expenditures (d)	Obligations (e)	Unobligated Appropriation $(f = c - d - e)$	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d +e/a - 1)
Budgetary Adjustments (84X)							i	
(1)-Personnel	-	21.0	21.0	-	-	21.0	0.0%	N/A
(2-9)-Non-Personnel	-	-	-		-	-	0.0%	N/A
Sub-Total	-	21.0	21.0	-	-	21.0	0.0%	N/A
Chapter 8 - The Secretariat for Multidimensional Security (SMS) Total	485.8	0.0	485.8	79.4	385.4	21.0	0.0%	-4.3%

Budget Execution Status Report and Transfers between Chapters by Chapter, Sub-Program and Object of Expenditure From January 1, 2018 to February 28, 2018 - Preliminary and unaudited

Chapter / Area / Object of Expenditure	Original Appropriation AG/RES. 2 (LI-E/16) (a)	Transfers (b)	Modified Appropriation <i>(c)</i>	Expenditures (d)	Obligations <i>(e)</i>	Unobligated Appropriation $(f = c - d - e)$	% of Appropriation Transfers $(g = b/a)$	% Variance of Original Appropriation (h = d +e/a - 1)
Chapter 9 - Secretariat for Hemispheric Affairs (SHA)								
Secretariat for Hemispheric Policies (94A)								
(1)-Personnel (2-9)-Non-Personnel	89.9	37.1	127.0	21.0	106.0	-	41.3%	41.3% N/A
Sub-Total	89.9	37.1	127.0	21.0	106.0		41.3%	41.3%
Budgetary Adjustments (94X)							!	
(1)-Personnel	-	(37.1)	(37.1)	-	-	(37.1)	0.0%	N/A
(2-9)-Non-Personnel	-	-	-		-	-	0.0%	N/A
Sub-Total	-	(37.1)	(37.1)	-	-	(37.1)	0.0%	N/A
Chapter 9 - The Secretariat for Hemispheric Policies (SHP) Total	89.9	(0.0)	89.9	21.0	106.0	(37.1)	0.0%	41.3%
Chapter 11 - Secretariat for Administration and Finance (Secretariat for Administration and Finance (Secretari	227.5	(33.9)	193.6	19.5	174.1	-	-14.9%	-14.9%
(2-9)-Non-Personnel Sub-Total	43.8 271.3	43.6 9.7	87.4 281.0	56.5 76.0	174.1	30.9	99.6%	29.0%
Department of Financial and Administrative Manageme (1)-Personnel (2-9)-Non-Personnel Sub-Total	739.5 74.2 813.7	(76.4) 113.5 37.1	663.1 187.7 850.8	61.4 29.7 91.1	601.7 50.0 651.6	108.1 108.1	-10.3% 153.0% 4.6%	-10.3% 7.3% -8.7%
Department of Procurement Services (114E)							i	
(1)-Personnel (2-9)-Non-Personnel	327.8 53.4	10.4	338.2 53.4	55.8 13.0	282.4	- 40.4	3.2% 0.0%	3.2% -75.7%
Sub-Total	381.2	10.4	391.6	68.8	282.4	40.4	2.7%	-7.9%
Department of General Services (114F) (1)-Personnel (2-9)-Non-Personnel	91.8	(3.4)	88.4	14.6	73.8	-	-3.7% 0.0%	-3.7% N/A
Sub-Total	91.8	(3.4)	88.4	14.6	73.8	-	-3.7%	-3.7%
Budgetary Adjustments (114X)								
(1)-Personnel	-	33.1	33.1	-	-	33.1	0.0%	N/A
(2-9)-Non-Personnel Sub-Total	<u> </u>	(92.0) (58.9)	(92.0) (58.9)		-	(92.0) (58.9)	0.0%	N/A N/A
Chapter 11 - The Secretariat for Administration and Finance (SAF) Total	1,558.0	(5.0)	1,553.0	250.5	1,182.0	120.5	-0.3%	-8.1%

Budget Execution Status Report and Transfers between Chapters by Chapter, Sub-Program and Object of Expenditure From January 1, 2018 to February 28, 2018 - Preliminary and unaudited

Chapter / Area / Object of Expenditure	Original Appropriation AG/RES. 2 (LI-E/16) (a)	Transfers (b)	Modified Appropriation <i>(c)</i>	Expenditures (d)	Obligations <i>(e)</i>	Unobligated Appropriation $(f = c - d - e)$	% of Appropriation Transfers $(g = b/a)$	% Variance of Original Appropriation (h = d +e /a - 1)
Chapter 12 - Basic Infrastructure and Common Costs (BICC)							 	
Home Leave (124H)							į	
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	-	0.1	0.1	0.1	-	-	0.0%	N/A
Sub-Total Sub-Total	-	0.1	0.1	0.1	-	-	0.0%	N/A
Budgetary Adjustments (124X)								
(1)-Personnel	_	_	_	_	_	_	0.0%	N/A
(2-9)-Non-Personnel	_	(0.1)	(0.1)	_	_	(0.1)	0.0%	N/A
Sub-Total	-	(0.1)	(0.1)	-	-	(0.1)	0.0%	N/A
Chapter 12 - Basic Infrastructure and Common Costs (BICC) Total	-	-	-	0.1	-	(0.1)	0.0%	N/A
Chapter 13 - Oversight and Supervisory Bodies (OSB)							İ	
Board of External Auditors (134C)								
(1)-Personnel	-	_	_	_	-	_	0.0%	N/A
(2-9)-Non-Personnel	145.2	_	145.2	0.9	-	144.3	0.0%	-99.4%
Sub-Total	145.2	-	145.2	0.9	-	144.3	0.0%	-99.4%
Chapter 13 - Compliance Oversight Management Bodies (COMB) Total	145.2	-	145.2	0.9	-	144.3	0.0%	-99.4%
Grand Total	4,500.0	-	4,500.0	718.8	3,253.0	528.2	0.0%	-11.7%
Total ICR Budget Program								
(1)-Personnel	3,809.8	(98.0)	3,711.5	444.7	2,860.7	406.1	-2.6%	-13.2%
(2-9)-Non-Personnel	690.2	98.0	788.5	274.1	392.3	122.1	14.2%	-3.4%
Grand Total	4,500.0	-	4,500.0	718.8	3,253.0	528.2	0.0%	-11.7%