

## **COM/CITEL RES. 3 (II-94)**

### **CITEL STRATEGIC PLAN**

The Second Meeting of the Permanent Executive Committee of CITEL (COM/CITEL),

#### **CONSIDERING:**

The adoption of the CITEL Statutes by the General Assembly [AG/RES. 1224 (XXIII-0/93)] and the adoption of the CITEL Regulations by the General Assembly [AG/RES. 1259 (XXIV-0/94)] which transformed CITEL from a series of conferences to a Commission specializing in telecommunications;

CITEL's new organizational position within the OAS with the prime responsibility to foster telecommunications throughout the Americas; and

That the work plans for the Permanent Consultative Committees (PCCs) within the mandates established by the First CITEL Assembly [CITEL RES. 8(I-94)] must be dynamic and flexible and be undertaken within the strategic framework of the changing telecommunication environment; and

#### **TAKING INTO ACCOUNT:**

The Summit of the Americas Plan of Action, December, 1994 directing CITEL to develop and carry-out a work program to meet specific objectives for developing telecommunications in the Americas region;

The preliminary draft Strategic Plan for the period 1995 - 1999 prepared and distributed by the Executive Secretary for consideration by COM/CITEL; and

#### **RECOGNIZING:**

The progress made to modernize and expand telecommunication facilities and services as a result of restructuring telecommunication policies and regulations and introducing new technologies; and

The enhanced role of CITEL in the Americas region and the need to determine those strategies that will position CITEL to make the most efficient use of available resources to carry-out its work plans and to effectively meet its objectives.

#### **RESOLVES:**

To develop a Strategic Plan for CITEL for the period 1995 - 1999 based on the following:

1. Establish priorities within the work programs of the Permanent Consultative Committees (PCCs) that will best fulfill the directives given to CITEL in the Plan of Action adopted at the Summit of the Americas, December, 1994.

2. Encourage the participation and active involvement of CITEL's Members and Associate Members in the work programs of the PCCs with particular emphasis on encouraging Administrations and the private sector to give a higher priority to CITEL's work programs.

3. Determine the resources and funding needed to effectively carry-out priority programs; project the future regular budget requirements; identify any sources of extra-budgetary funding that could be made available; and set forth ways to maximize the use of limited resources.

4. Identify ways to sustain the progress of the work during the intervals between meetings of the PCCs taking into account funding requirements for working group meetings and the extent to which work can be facilitated by greater use of modern means of communications including on-line access to databases and information networks.

5. Identify ways to lessen the financial burden on those countries elected to chair COM/CITEL and the PCCs in light of the expanding work programs and the shorter time horizons to produce results;

6. Strengthen the cooperation with the ITU and with regional telecommunications organizations to work together on common programs and avoid duplication; take account of the ITU Strategic Plan, 1995-1999, adopted by the Plenipotentiary Conference of the ITU (Kyoto, 1994, Resolution COM 4/1), and other relevant resolutions of that Conference and the Buenos Aires Action Plan set out in the Final Report of the World Telecommunication Development Conference (Buenos Aires, 1994).

7. Develop closer relations with other elements of the OAS that have responsibilities for the preparing of telecommunications development programs.

8. Identify ways to best disseminate information and to promote the work of CITEL within the OAS, within the administrations of Member countries and within the telecommunications industry of the region and create public awareness of the work of CITEL.

#### **ENTRUST THE EXECUTIVE SECRETARY:**

To proceed with the development of the Strategic Plan for the period 1995-1999 and to solicit input from all Members and Associate Members;

To circulate a draft of this Strategic Plan by April 3, 1995 establishing as final date to receive comments by July 3, 1995;

To submit a final version of this strategic plan to COM/CITEL by September 1, 1995.

#### **INVITES:**

Members and Associate Members to participate actively in the development of the Strategic Plan.